

**Sacramento County  
American Rescue Plan Act - State and Local Fiscal Recovery Fund  
Phase One Funding Allocation  
Initial Project List**

**Strategic Investment: Housing and Homelessness**

1. Project Name: Landlord Engagement and Re-Housing Supports

Strategic Investment: Housing and Homelessness

Department: Human Assistance

Total Project Cost: \$10,000,000

ARPA Funding: \$10,000,000

FY 2021-22 Budget: \$0

Additional Staff Required: 3.0 Limited-Term FTE

Project Description: The biggest challenge facing the homeless system of care is lack of access to safe and affordable housing for people exiting homelessness, whether from a shelter or directly from the streets. There has been a significant investment in crisis services, including outreach and shelter, and the County recognizes the need to equally invest in housing to ensure these crisis services are quickly supporting people exiting into stable, permanent and affordable housing. Similar to programs in other communities, the County will create a robust and flexible system for working with landlords and social service providers to quickly and permanently re-house people experiencing homelessness. Through a competitive bidding process, the County will select contracted provider(s) who will develop and maintain relationships with landlords in the community and facilitate "matches" to housing opportunities to people in need. The provider(s) will support both the client and landlord with fiscal incentives (holding fees, damage funds, etc.) on-going services (tenancy supports, eviction prevention, etc.), and will work across service providers in the community to increase the efficacy of existing voucher and other subsidy programs by augmenting them with tenancy supports, landlord engagement and incentives, and supportive services. For those clients without the support of a subsidy program, the provider(s) will have the capacity to subsidize rent for up to 18 months. The primary goal of the Landlord Engagement & Re-Housing Supports is to increase positive exits to housing from both sheltered and unsheltered homelessness, and decrease the time spent homeless while searching for a housing unit.

2. Project Name: Sacramento County Social Health Connect

Strategic Investment: Housing and Homelessness

Department: Health Services

Total Project Cost: \$30,000,000

ARPA Funding: \$10,000,000

FY 2021-22 Budget: \$2,000,000

Additional Staff Required: 3.0 Permanent FTE

Project Description: Sacramento County Social Health Connect, a Social Health Information Exchange (SHIE), will support COVID-19 mitigation efforts and serve low-income communities through the development of countywide data infrastructure that links medical, behavioral health, social service and housing data from multiple sources. It enables care coordination between health and social service providers in Sacramento County, and supports health equity by allowing providers to quickly identify and serve vulnerable low-income individuals during emergencies such as COVID-19.

Implementing the SHIE will enable quicker access to reliable information on health, housing, and social service history, thereby improving the quality and efficiency of care management, facilitating referrals and communication across organizations, and reducing the risk of conflicting decisions. This includes combining data to deliver a streamlined service for the consumers and track outcomes through data analytics and dashboard technologies. This innovative approach to enable providers from different systems to work together to help people achieve improved health and find and retain a safe place to live.

Prospective partners include County departments, health plans, hospital systems, Federally Qualified Health Centers (FQHCs), and community-based organizations (CBOs). Establishing Social Health Connect in Sacramento County is an approximately three-year initiative that aligns with CalAIM, allows the county to understand how patients interact across various county programs, and supports the county to access available funding and strengthen services more effectively.

3. Project Name: Community Nursing, Encampment Unit Pilot

Strategic Investment: Housing and Homelessness

Department: Health Services

Total Project Cost: \$700,000

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ARPA Funding: \$700,000

FY 2021-22 Budget: \$0

Additional Staff Required: 5.0 Limited-Term FTE

**Project Description:** The purpose of the pilot project is to utilize Public Health Nurses (PHNs) to provide population based services to individuals experiencing homelessness. The Community Nursing, Encampment pilot has a goal of enhancing knowledge, changing attitudes, beliefs, practices and behaviors in order to achieve better health and social outcomes for unsheltered individuals. The project will provide outreach, client advocacy and professional case management to individuals experiencing homelessness in order to provide connection to primary care, behavioral health services, specialty health services, and dental health services. In addition, prevention services such as immunizations and health screenings will be offered. The PHN team, by working with the County's encampment teams and community partners will be effective change agents through nursing assessment, education, intervention, referrals to appropriate community resources care coordination, and partnership building. The pilot program will operate in Fiscal Year 2022-23 with the intended outcome of increasing awareness of and connection to community supports and increase access to preventive health services among the homeless population.

#### 4. Strategic Investment: Housing and Homelessness

Department: Health Services

Project Name: Community Nursing, Children and Families Unit

Total Project Cost: \$1,500,000

ARPA Funding: \$1,500,000

FY 2021-22 Budget: \$0

Additional Staff Required: 8.0 Limited-Term FTE

**Project Description:** The purpose of this project is to utilize Public Health Nurses (PHNs) to provide population based services to pregnant and parenting families experiencing, or who are at risk of, homelessness. The Community Nursing, Children and Families Unit has a goal of enhancing knowledge, changing attitudes, beliefs, practices and behaviors in order to achieve better health and social outcomes for pregnant and parenting families. The PHNs will be effective change agents through nursing assessment, education, intervention, referrals to appropriate community resources care coordination, and partnership building. This project will utilize outreach, client advocacy and professional case management to provide

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connection to primary care, behavioral health services, specialty health services, dental health services, housing assistance, and parent-child interaction bonding activities. The ARPA funding will allow the program to operate in Fiscal Year 2022-23 with the intended outcome of increasing awareness of, and connection to, community supports and access to preventive health services.

5. Department: Office of Homeless Initiatives

Project Name: Encampment Management Information Tracking Database

Total Project Cost: \$160,000

ARPA Funding: \$160,000

FY 2021-22 Budget: \$80,000

Additional Staff Required: 0

Project Description: This project will allow for the development of a web-based Encampment Management Information Tracking (EMIT) database to help County staff and contractors track and manage response to homeless encampments throughout the County. The EMIT database will support the County's overall effort to respond to encampments by helping to expedite responses, coordinate deployment of social services, and track and report on program efficacy. Funding will be used to hire staff to complete the buildout of the EMIT application with database, reporting tools, and to train end users. The work will begin in early 2022 and the first phase can be completed by May 2022. The second phase will integrate EMIT with various other county systems in order to improve the delivery of outreach, shelter and housing services to those living unsheltered in Sacramento County.

6. Project Name: River District Outreach Navigation

Strategic Investment: Housing and Homelessness

Department: Office of Homeless Initiatives

Total Project Cost: \$160,000

ARPA Funding: \$160,000

FY 2021-22 Budget: \$40,000

Additional Staff Required: 0

Project Description: The River District community is the home of some of the largest numbers of unsheltered encampments in Sacramento County, as well as the home to many homeless shelters and social service programs. The

District is impacted by the presence of the encampments, and those living on the streets in the District are in need of services to successfully transition out of homelessness. Recognizing the disproportionate impacts and significant need in the River District, the County wishes to dedicate two contracted outreach/housing navigators to specifically work in the River District as part of a one-year pilot program. The navigators will be a part of a larger contract held by the Department of Human Assistance for outreach and navigation services, but will be dedicated to the River District. The County will work closely with the River District Property Based Improvement District (PBID) to develop operational protocols for these navigators and to design reports that measure the impact of these efforts on unsheltered homelessness in the district.

**Strategic Investment: Health**

1. Project Name: Substance Use Respite and Engagement Center

Strategic Investment: Health

Department: Health Services

Total Project Cost: \$2,600,000

ARPA Funding: \$2,600,000

FY 2021-22 Budget: \$1,300,000

Additional Staff Required: 0

Project Description: This project will provide funding to sustain the Substance Use Respite and Engagement (SURE) Center program through June 30, 2023. The SURE Center was opened by WellSpace Health during the COVID-19 pandemic to reduce impacts on emergency rooms and the County jail, while also providing substance-use treatment linkage to SURE Center clients. The SURE Center also provides short-term (4-12 hours) recovery, detoxification, and recuperation from the effects of acute alcohol or drug intoxication, with a primary emphasis on clients with methamphetamine addiction. Since partnering with SURE Center, over 300 unique patients and increased substance use treatment referral percentages from 7% to 20%. Referrals to substance use treatment for patients using methamphetamine increased to 22%. Without this partnership, all participants in the SURE Center would have either been transported to area Emergency Rooms or placed in the County Jail. The intended outcome of this project is to serve those in need of substance use services, which have been exacerbated by the COVID-19 pandemic.

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2. Project Name: Project Roomkey Medical Services

Strategic Investment: Health

Department: Health Services

Total Project Cost: \$1,513,500

ARPA Funding: \$1,000,000

FY 2021-22 Budget: \$1,000,000

Additional Staff Required: 0

Project Description: The purpose of this project is to provide medical services for individuals currently participating in the Project Roomkey program through May 2022. Project Roomkey provides shelter for those who are unhoused or have unstable housing, as this population is at increased risk of contracting COVID-19. Due to the increased likelihood of health issues and medical emergencies of this population, a nursing team will be utilized to ensure the health and safety of Project Roomkey residents. The nursing team will provide health education and care coordination, harm reduction, wellness and supportive care, intake and assessment, COVID-19 Isolation, COVID-19 testing and vaccination and prevent outbreaks.

3. Project Name: Emergency Medical Services Equipment

Strategic Investment: Health

Department: Health Services

Total Project Cost: \$107,000

ARPA Funding: \$107,000

FY 2021-22 Budget: \$107,000

Additional Staff Required: 0

Project Description: This project will allow for the purchase of equipment for the Emergency Medical Services (EMS) division within the Department of Health Services. EMS is a primary responder during an activation of the Emergency Operations Center and is an integral component of the County's PPE and medical supply distribution network. EMS requires sufficient equipment and supplies in order to carry out these responsibilities. All requested items address specific deficits observed by EMS during the response to COVID-19. A larger truck is necessary for safely towing the Mobile Medical Shelter generator. These items will allow EMS to more safely and rapidly deploy temporary facilities in the event of a COVID-19

resurgence or EOC activation, and enhance staff and volunteer safety during an emergency.

4. Project Name: Primary Health Clinic Staffing

Strategic Investment: Health

Department: Health Services

Total Project Cost: \$4,427,789

ARPA Funding: \$2,451,919

FY 2021-22 Budget: \$107,000

Additional Staff Required: 0

Project Description: Funding will support additional temporary staff to increase service capacity at the clinic, supporting the goal of increasing access to primary health care services. Some of these positions will be assigned to the homeless COVID outreach team with the eventual goal of enrolling these patients into Managed Care Medi-Cal and creating a revenue stream to fund the staff after the ARPA funds sunset.

5. Project Name: Pandemic Technology Needs

Strategic Investment: Health

Department: Health Services

Total Project Cost: \$350,000

ARPA Funding: \$350,000

FY 2021-22 Budget: \$100,000

Additional Staff Required: 0

Project Description: Department of Health Services (DHS) has been impacted by the COVID-19 pandemic and required a number of IT Services to support the new wave of public health needs. Department of Technology (DTech) provides these much needed IT services and is running low on resources to provide these services to DHS. This funding helps DTech to hire temporary IT Contractors for one year to get through the COVID-19 pandemic impact to Public Health.

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6. Project Name: Juvenile Medical Services Staffing

Strategic Investment: Health

Department: Health Services

Total Project Cost: \$191,500

ARPA Funding: \$191,500

FY 2021-22 Budget: \$39,000

Additional Staff Required: 0

Project Description: Funding will support an additional Medical Registry 0.5 FTE Registered Nurse at the Youth Detention Facility who will be dedicated to monitoring, infection control, providing immunizations, patient and staff education, and assisting the program in keeping up with the evolving Cal-OSHA standards through the ARPA funding sunset date. The goal is to limit the spread of COVID-19 and other diseases in the facility, and by doing so, protect the community at large, when the residents are released.

7. Project Name: County Employee COVID-19 Vaccination and Testing Program

Strategic Investment: Health

Department: Personnel Services

Total Project Cost: \$300,000

ARPA Funding: \$300,000

FY 2021-22 Budget: \$300,000

Additional Staff Required: 0

Project Description: The purpose of this project is to provide staffing to support County departments to accurately and effectively track the County's COVID-19 Vaccination & Testing Program. The program will ensure the County's compliance with State Public Health Orders, which began requiring vaccination for workers in specific high-risk facilities. The County implemented the COVID-19 Vaccination & Testing Program to assist departments in tracking program requirements, employees' COVID-19 vaccination status, and COVID-19 testing results. Customer service needs for the departments have grown to require administrative tasks such as enrollment and disenrollment, leave tracking, reporting, and program guidance. Reporting includes department statistics, exemption requests, testing lists, and non-compliance tracking. This project will be implemented using one current staff member along with retired annuitants/temporary staff. The intended outcomes are compliance with COVID-19 regulations,

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increased safety in the workplace, customer service to departments to help understand the regulatory requirements, and administration of the COVID-19 Vaccination and Testing program.

8. Project Name: Academic Support and School Readiness

Strategic Investment: Health

Department: Child, Family and Adult Services

Total Project Cost: \$1,200,000

ARPA Funding: \$1,200,000

FY 2021-22 Budget: \$100,000

Additional Staff Required: 0

Project Description: This project addresses the negative impact of academic disruption and remote learning as a result of the COVID-19 pandemic on foster children, families and caretakers involved with the child welfare system. For decades, foster children have been behind their non-foster peers in educational outcomes and are less likely to graduate from high school. This negatively impacts social determinants such as employment, self-sufficiency, health and overall well-being. The COVID-19 pandemic has resulted in even further achievement gaps for foster children. This project will fund contracted provider(s) for enhanced services and supports for foster children including but not limited to, tutoring services, academic assessment reviews, referrals to community supports and enrichment activities (after-school programs, homework club, etc.). The contracted provider(s) will help bridge the academic gap for foster children and attempt to improve academic achievement in areas identified below grade level through a services and support system. The project will also engage and support parents/caretakers in these efforts.

9. Project Name: Building Strong Families

Strategic Investment: Health

Department: Child, Family and Adult Services

Total Project Cost: \$3,967,500

ARPA Funding: \$3,967,500

FY 2021-22 Budget: \$447,000

Additional Staff Required: 0

Project Description: This project addresses the impact of COVID on Black/African American community members residing in 7 distinct neighborhoods throughout the County, and families of all racial/ethnic backgrounds living in the lowest socio-economic areas of the County, with high rates of crime and child abuse/neglect. These areas were disproportionately impacted not only by higher rates of COVID, but by higher rates of homelessness, unemployment, lack of childcare options, food resources and other quality of life issues. This trauma-informed project will fund community based non-profit organizations, providing infrastructure in the form of staff who can conduct home visits, host community events and provide assistance with health, mental health, transportation and other basic needs in the community where stressed families live. The goal is to use Family Support Navigators to assess immediate needs of children and families, provide direct support, and to community resources and services to help stabilize and strengthen families.

**Strategic Investment: Economic Response**

1. Project Name: Chamber of Commerce Grants

Strategic Investment: Economic Response

Department: Office of Economic Development

Total Project Cost: \$325,000

ARPA Funding: \$325,000

FY 2021-22 Budget: \$162,500

Additional Staff Required: 0

Project Description: This project will provide direct grants of \$25,000 to Chambers of Commerce located in unincorporated Sacramento County for operations dedicated to small business supportive programs related to equitable economic recovery efforts. The project is anticipated to begin early 2022, grant agreements would be executed in the spring of 2022, the first grant awards would be provided through spring 2023, and closeout would occur late spring 2023. The project will be administered by the Office of Economic Development and Grant funds will be disbursed by check through the County payment management system in compliance with ARPA requirements in the Grant Agreement. The intended outcome of the project is to support equitable economic recovery of businesses from the pandemic and increase economic activity for businesses.

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2. Project Name: Property and Business Improvement Districts Grants

Strategic Investment: Economic Response

Department: Office of Economic Development

Total Project Cost: \$250,000

ARPA Funding: \$250,000

FY 2021-22 Budget: \$125,000

Additional Staff Required: 0

Project Description: This project will provide direct grants in the amount of \$50,000 to Property and Business Improvement Districts (PBID) located in unincorporated Sacramento County for operations dedicated to small business supportive programs related to equitable economic recovery efforts. The project is anticipated to begin early 2022, grant agreements would be executed in the spring of 2022, the first grant awards would be provided through spring 2023, and closeout would occur late spring 2023. The project will be administered by the Office of Economic Development and Grant funds will be disbursed by check through the County payment management system in compliance with ARPA requirements in the Grant Agreement. The intended outcome of the project is to support equitable economic recovery of businesses from the pandemic and increase economic activity for businesses.

3. Project Name: Arts & Non-Profit Cultural Grants

Strategic Investment: Economic Response

Department: Office of Economic Development

Total Project Cost: \$2,200,000

ARPA Funding: \$2,200,000

FY 2021-22 Budget: \$2,100,000

Additional Staff Required: 0

Project Description: This project will provide \$2,000,000 in direct grants to arts & non-profit cultural organizations throughout Sacramento County that have been negatively impacted by COVID-19. This project will be in partnership with the City of Sacramento, who will provide a match of \$2,250,000 to the program. Grants awards will range from \$5,000-\$100,000 each. The County will contract with the City of Sacramento's Office of Arts and Culture to administer the project. The project is anticipated to begin early 2022, grant agreements would be executed in the spring of 2022, the first grant awards would be provided through spring 2023, and closeout

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would occur late spring 2023. The intended outcome of the project is to ensure equitable economic recovery and increased economic activity for the arts & non-profit cultural community.

4. Project Name: Small Business and Non-Profit Grants

Strategic Investment: Economic Response

Department: Office of Economic Development

Total Project Cost: \$7,500,000

ARPA Funding: \$7,500,000

FY 2021-22 Budget: \$500,000

Additional Staff Required: 1.0 Limited-Term FTE

Project Description: This project will provide direct grants of \$5,000 to Small Business and Non-Profit organizations in unincorporated Sacramento County that have been negatively impacted by COVID-19. The project is anticipated to begin early 2022, grant agreements would be executed in the spring of 2022, the first grant awards would be provided through spring 2023, and closeout would occur late spring 2023. The project will be administered by the Office of Economic Development and Grant funds will be disbursed by check through the County payment management system in compliance with ARPA requirements in the Grant Agreement. The intended outcome of the project is to support equitable economic recovery of businesses from the pandemic and increase economic activity for businesses.

5. Project Name: Retail Food Permit Fee Waiver

Strategic Investment: Economic Response

Department: Environmental Management

Total Project Cost: \$6,820,000

ARPA Funding: \$6,820,000

FY 2021-22 Budget: \$2,116,000

Additional Staff Required: 0

Project Description: This project will waive the annual operating permit fees from the Environmental Management Department for approximately 7,161 retail food businesses in Sacramento County in operation as of December 31, 2021. Eligible retail food businesses include: restaurants, bars, schools, mobile food establishments, bakeries, cottage food, snack bars,

caterers/commissaries, food banks, and retail markets of up to 15,000 square feet. The project will occur over one year as annual permit fees become due for each establishment. An automatic fee waiver will be applied to each invoice, providing a credit equal to the fee. This project will support retail food businesses that have been disproportionately impacted by the restrictions imposed by local and state public health orders.

6. Project Name: Sacramento Metropolitan Chamber of Commerce, Business Support Services

Strategic Investment: Economic Response

Department: Office of Economic Development

Total Project Cost: \$660,000

ARPA Funding: \$660,000

FY 2021-22 Budget: \$165,000

Additional Staff Required: 0

Project Description: This project will fund the Sacramento Metropolitan Chamber of Commerce (SMCC) for operations dedicated to providing businesses that have been negatively impacted by COVID-19 with assistance, counseling, County program outreach and other services to assist with business planning needs. SMCC will focus on small business supportive programs related to equitable economic recovery efforts. The duration of the project will be through spring 2022 through spring 2023. Funds will be disbursed by check to SMCC through the County payment management system and in compliance with ARPA requirements in Service Agreement. The intended outcome of the project is to support the equitable economic stability and recovery of businesses and increased economic activity for businesses.

7. Project Name: Sacramento Inclusive Economic Development Collaboration, Business Support Services

Strategic Investment: Economic Response

Department: Office of Economic Development

Total Project Cost: \$1,840,000

ARPA Funding: \$1,840,000

FY 2021-22 Budget: \$460,000

Additional Staff Required: 0

Project Description: This project will fund the Sacramento Inclusive Economic Development Collaboration (Sac IEDC), a coalition of 16 community-based organization with extensive business support experience, for operations dedicated to providing businesses that have been negatively impacted by COVID-19 with technical assistance, counseling, in-language support, County program outreach and other services to assist with business planning needs. Sac IEDC will focus on small business supportive programs related to equitable economic recovery efforts. The project is anticipated to begin in early 2022 through spring 2023. The intended outcome of the project is to support the equitable economic stability and recovery of businesses and increased economic activity for businesses.

8. Project Name: Business Environmental Resource Center, Business Support Services

Strategic Investment: Economic Response

Department: Office of Economic Development

Total Project Cost: \$200,000

ARPA Funding: \$200,000

FY 2021-22 Budget: \$50,000

Additional Staff Required: 0

Project Description: This project will fund the Business Environmental Resource Center (BERC) for operations dedicated to providing businesses that have been negatively impacted by COVID-19 with technical assistance, counseling, County program outreach and other services to assist with business planning needs. BERC will focus on small business supportive programs related to equitable economic recovery efforts. Services will be provided by a team of 3 BERC staff and the project is anticipated to begin spring 2022 and services will be provided through spring 2024. The intended outcome of the project is to support the equitable economic stability and recovery of businesses and increased economic activity for businesses.